Brinker INTERNATIONAL®

MAGGIANO'S LITTLE ITALY®

Q2 F26

January 28, 2026

SAFE HARBOR STATEMENT

During these presentations, and in response to your questions, certain items may be discussed whi entirely on historical facts. Any such items should be considered forward-looking statements withi the Private Securities Litigation Reform Act of 1995, as amended. Any forward-looking statements the date on which they are made, and we undertake no obligation to update such statements to circumstances arising after such date. All such forward-looking statements are subject to risks a which could cause actual results to differ from those anticipated. We have described the most si risks and uncertainties in our reports filed with the Securities and Exchange Commission. Such risks include the impact of general business and economic conditions on us, and our guests, franchise landlords, financial and credit market conditions, credit availability, reduced disposable incom competition, the impact of mergers, acquisitions, divestitures and other strategic transactions, the company's business, adverse weather conditions, future commodity prices, energy costs, produc and utility costs and availability, terrorists acts, consumer perception of food safety, changes in health epidemics or pandemics, changes in demographic trends, availability of employees, unfa the company's ability to meet its growth plan, acts of God, governmental regulations, infla technology failures, impairment in carrying value of goodwill or other assets, failure of internal cont reporting, litigation, and other risks and uncertainties from time to time filed in our reports to th Exchange Commission.

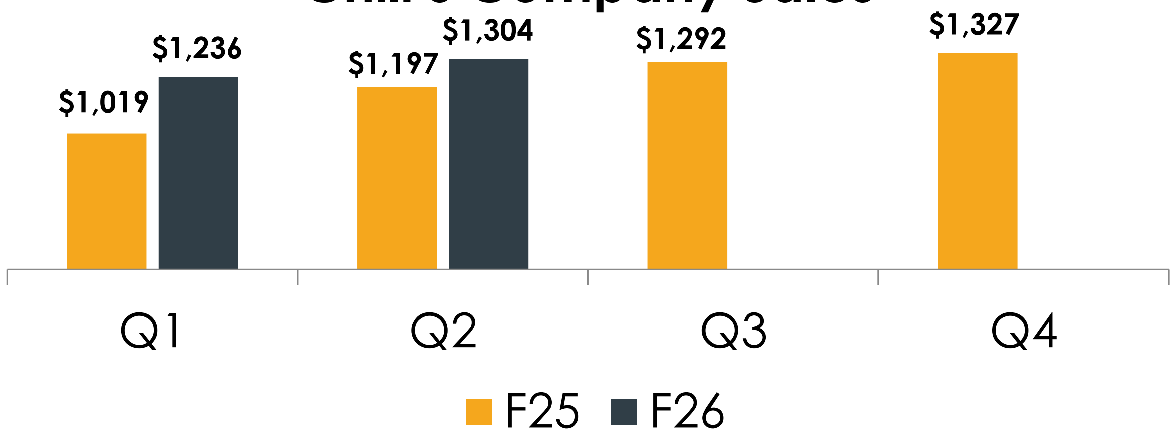
SAME STORE SALES – F25, F26

	Brinker	Chili's	Maggiano's	Domestic Franchise
Q1 F25	13.0%	14.1%	4.2%	12.3%
Q2 F25	27.4%	31.4%	1.8%	21.1%
Q3 F25	28.2%	31.6%	0.4%	24.1%
Q4 F25	21.3%	23.7%	(0.4%)	15.5%
FY F25	22.7%	25.3%	1.5%	19.9%

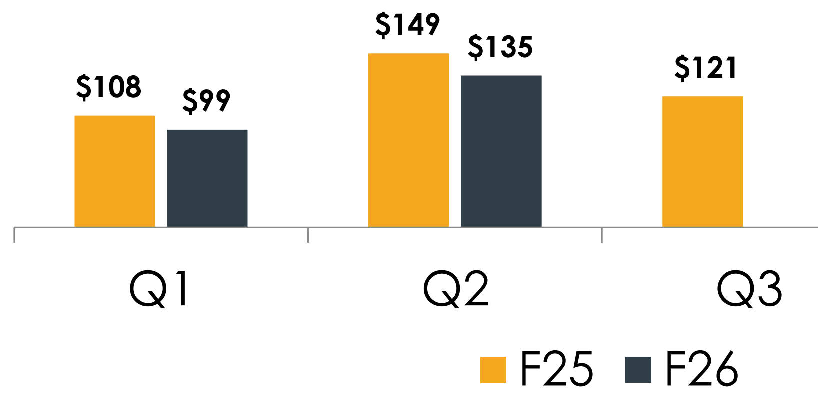
	Brinker	Chili's	Maggiano's	Domestic Franchise
Q1 F26	18.8%	21.4%	(6.4%)	23.1%
Q2 F26	7.5%	8.6%	(2.4%)	9.2%
Q3 F26				
Q4 F26				
FY F26				

BRINKER SALES AND REVENUE

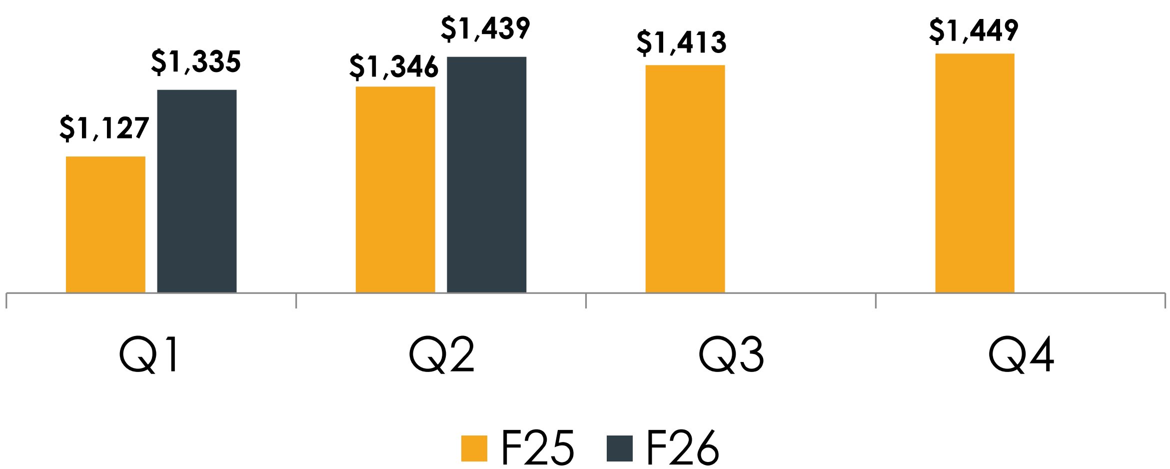
Chili's Company Sales



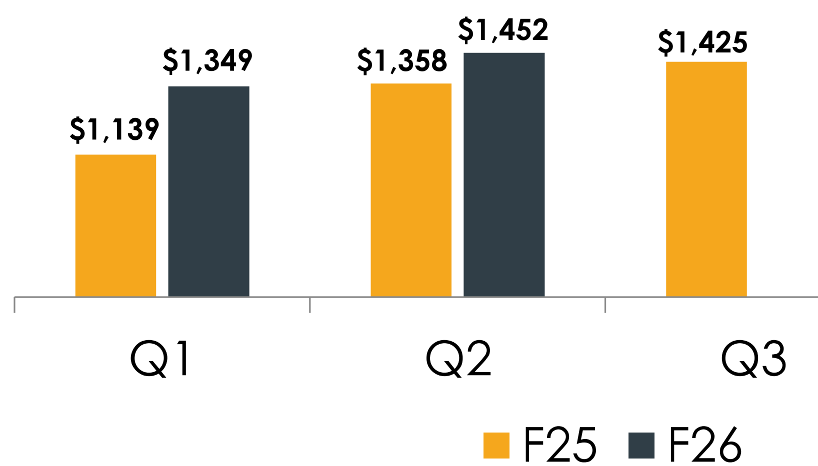
Maggiano's Company



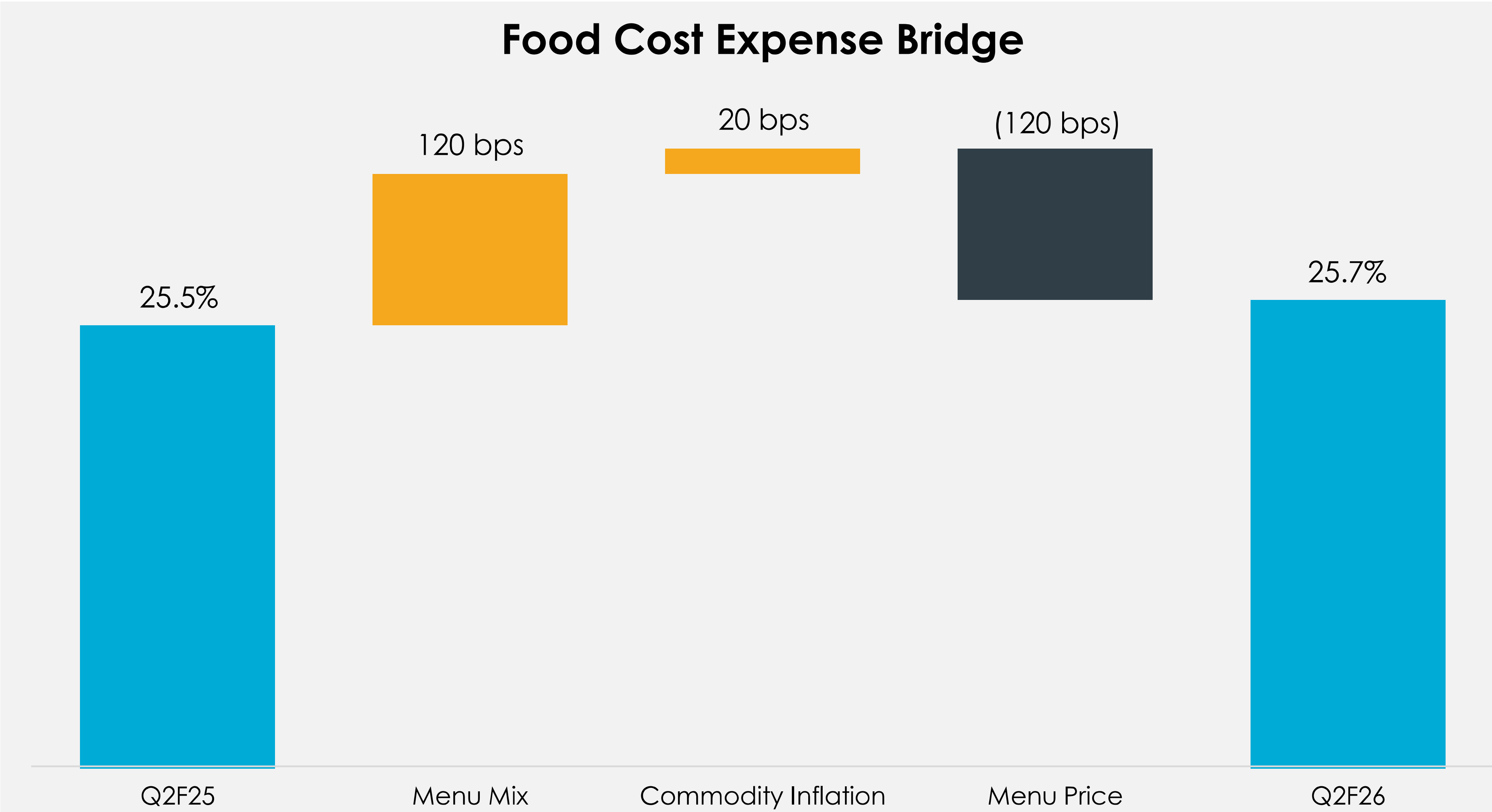
Total Company Sales



Total Revenues

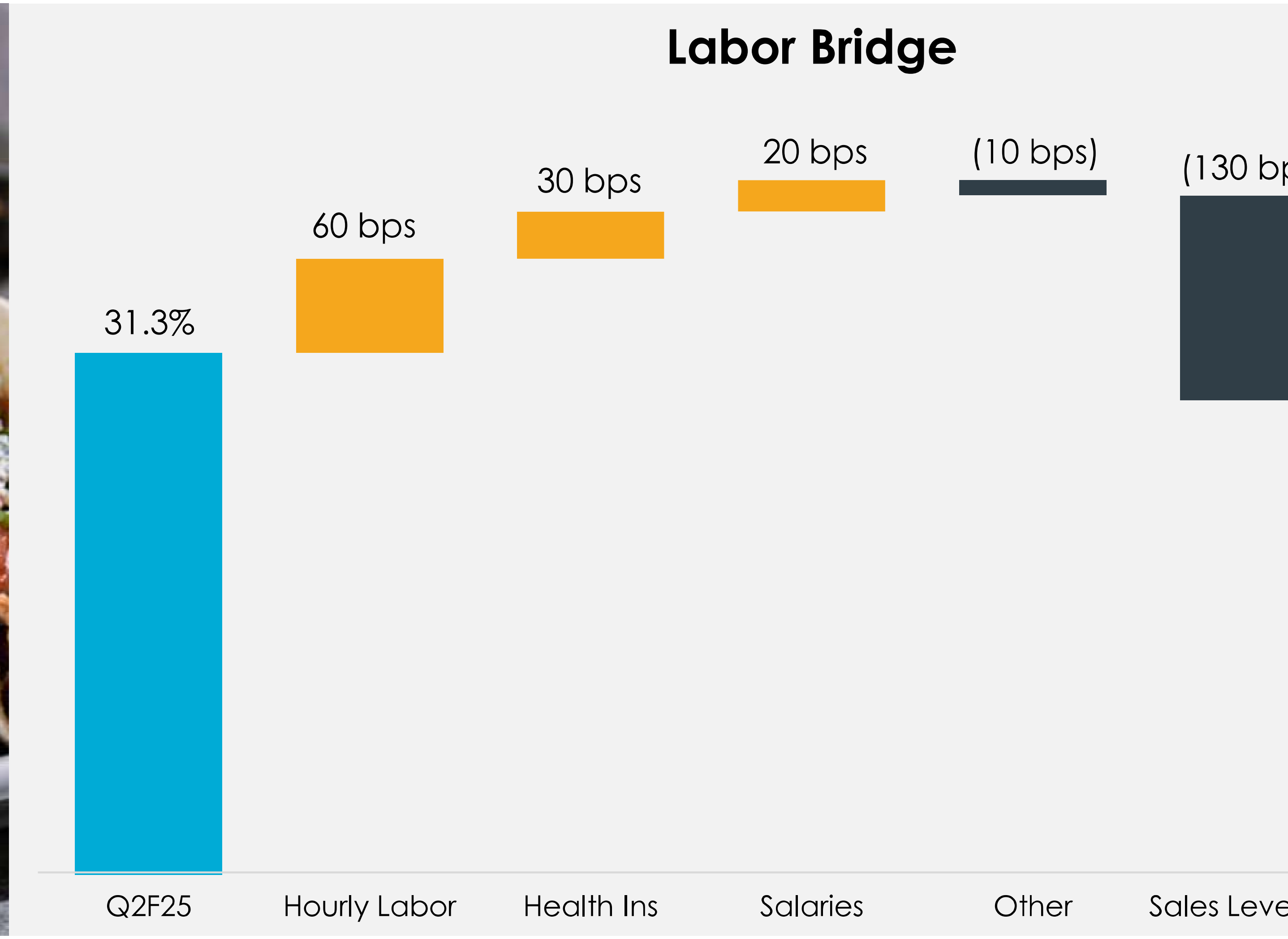


Q2 FOOD COST HIGHER DUE TO UNFAVORABLE ME



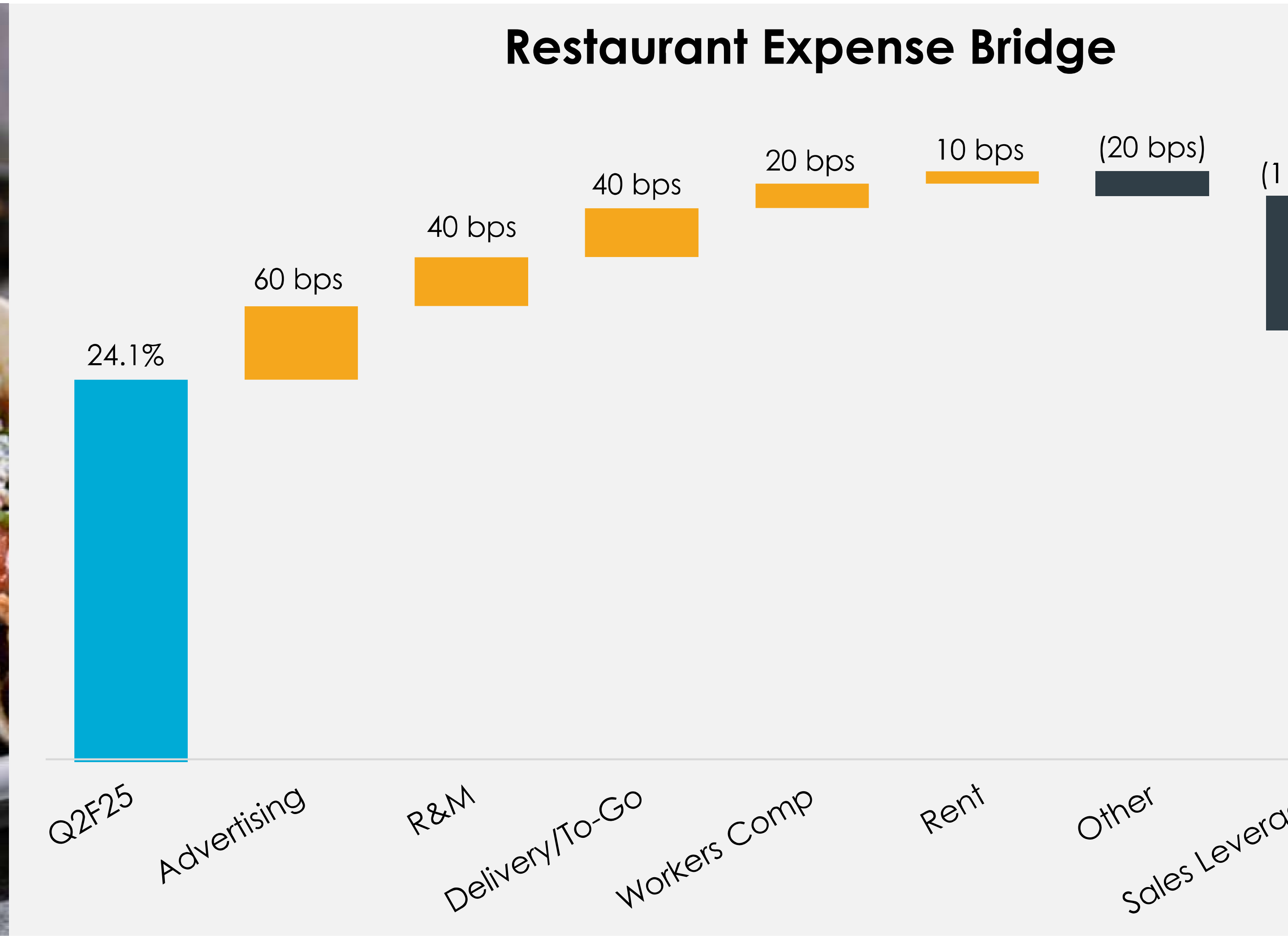
Source: Brinker data

SALES LEVERAGE LEADS TO DECREASE IN Q2 LABO



Source: Brinker data

Q2 RESTAURANT EXPENSE SLIGHTLY HIGHER YOY



Source: Brinker data